

ASIA FILE CORPORATION BHD.
Registration No. 199401027510 (313192-P)
(Incorporated in Malaysia)

Minutes of the Thirty-first ("31st") Annual General Meeting ("AGM") of Asia File Corporation Bhd. ("AFC" or "the Company") held at Olive 4 & 5, Level 6, Olive Tree Hotel, 76, Jalan Mahsuri, 11950 Bayan Lepas, Penang, Malaysia on Tuesday, 30 September 2025 at 10.00 am.

DIRECTORS PRESENT : As per attendance list

IN ATTENDANCE : As per attendance list

BY INVITATION : As per attendance list

Chairman's Welcome Address

Dato' Lim ("Chairman") extended a warm welcome to all shareholders, corporate representatives, proxy holders and invitees for attending this AGM.

The Chairman highlighted that voice or video recording of this meeting proceeding is strictly prohibited.

The Chairman then introduced the Board of Directors ("Board"), Chief Financial Officer, Company Secretary, and audit engagement partner of the Company.

Quorum

The Chairman called the meeting to order and proceeded with the meeting proper upon receipt of confirmation from the Company Secretary, Ms. Felicia Low Seow Wei ("Company Secretary"), that a quorum was present.

Notice of AGM

The Chairman proposed that the Notice of the 31st AGM has been taken as read and with no objection from the shareholders and proxies/corporate representative, the Chairman then continued with the business of the meeting.

The Chairman informed that voting at this meeting is taken on a poll in accordance with Paragraph 8.29A of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities"). He then exercised his right, as Chairman of the meeting, to demand a poll in accordance with Clause 73.1 of the Company's Constitution for all seven (7) Ordinary Resolutions, which is to put for voting at this meeting by electronic poll voting (e-polling).

The Chairman further informed that shareholders and proxies are welcome to raise questions about the resolutions as stated in the agenda of this meeting. The polling process was conducted upon the conclusion of the deliberation of each item on the agenda of the meeting.

The Chairman then informed that Securities Services (Holdings) Sdn. Bhd. was appointed as the Poll Administrator to conduct the e-polling and Commercial Quest Sdn. Bhd. has been appointed as the independent scrutineers to verify the poll results.

Company Secretary briefed the e-polling procedures to the meeting, and a trial run of e-polling was then conducted.

1. To receive the Audited Financial Statements for the financial year ended 31 March 2025 and the Reports of Directors and Auditors thereon

- 1.1 The Audited Financial Statements of the Company and the Group ("AFS") for the financial year ended 31 March 2025 ("FY2025") together with the Reports of the Directors and Auditors, which were circulated to all shareholders, Directors and auditors within the prescribed period, were tabled for shareholders' information.
- 1.2 The Chairman explained that as the AFS FY2025 was not required to be approved by the shareholders and therefore, so was not put up for voting.
- 1.3 The meeting was informed that the Board has received written queries from the Permodalan Nasional Berhad ("PNB") and Minority Shareholder Watch Group ("MSWG") vide their letter dated 24 September 2025 and 25 September 2025 respectively. The Chairman requested the Company Secretary to assist him in presenting the questions from PNB and MSWG along with the Company's responses which were attached hereto as Appendix A and Appendix B respectively to the meeting.
- 1.4 After this, the Chairman's responded to the questions raised by the proxy holder and corporate representative during the meeting, as set out in Appendix C.
- 1.5 As there were no further questions, the Chairman declared that the AFS FY2025 was duly tabled and received by the shareholders.

2. Ordinary Resolution 1

To re-elect Ms. Chua Hooi Luan who retire pursuant to Clause 88 of the Company's Constitution and who, being eligible, has offered herself for re-election.

- 2.1 The Chairman informed the meeting that Ordinary Resolution 1 was to re-elect Ms. Chua Hooi Luan who retires pursuant to Clause 88 of the Company's Constitution and, being eligible, has offered herself for re-election.
- 2.2 The motion for Ordinary Resolution 1 was put to vote by way of poll. The result of the poll was tabulated and displayed on the screen as follows:

Ordinary Resolution	For		Against	
	No. of shares	%	No. of shares	%
1	118,748,570	99.9816	21,905	0.0184

- 2.3 As the requisite majority votes have been obtained for Ordinary Resolution 1, the Chairman declared that Ms. Chua Hooi Luan, who was subject to retirement pursuant to Clause 88 of the Company's Constitution, be re-elected as a Director of the Company.

3. Ordinary Resolution 2

To re-elect Ms. Koay Siu Hoay who retire pursuant to Clause 95 of the Company's Constitution and who, being eligible, has offered herself for re-election.

Minutes of the 31st AGM held on 30 September 2025 (cont'd)

The Chairman informed the meeting that Ordinary Resolution 2 was to re-elect Ms. Koay Siu Hoay who retires pursuant to Clause 95 of the Company's Constitution and, being eligible, has offered herself for re-election.

The motion for Ordinary Resolution 2 was put to vote by way of poll. The result of the poll was tabulated and displayed on the screen as follows:

Ordinary Resolution	For		Against	
	No. of shares	%	No. of shares	%
2	118,746,370	99.9816	21,905	0.0184

As the requisite majority votes have been obtained for Ordinary Resolution 2, the Chairman declared that Ms. Koay Siu Hoay, who was subject to retirement pursuant to Clause 95 of the Company's Constitution, be re-elected as a Director of the Company.

4. Ordinary Resolution 3

To approve the payment of Directors' fee and benefits payable up to RM600,000 for the period commencing one day after this AGM until the next AGM of the Company in year 2026.

4.1 The Chairman informed that Ordinary Resolution 3 was to approve the payment of Directors' fee and benefits payable up to RM600,000 for the period commencing one day after this AGM until the next AGM of the Company in year 2026.

4.2 This motion was put to vote by way of poll. The result of the poll was tabulated and displayed on the screen as follows:

Ordinary Resolution	For		Against	
	No. of shares	%	No. of shares	%
3	114,717,670	99.9921	9,105	0.0079

4.3 As the requisite majority votes have been obtained, the Chairman declared that the Ordinary Resolution 3 for the payment of Directors' fee and benefits payable up to RM600,000 for the period commencing one day after this AGM until the next AGM of the Company in year 2026, be and is hereby approved.

5. Ordinary Resolution 4

To approve the payment of a single tier final dividend of 2.0 sen per ordinary share for the financial year ended 31 March 2025.

5.1 The meeting was informed that Ordinary Resolution 4 was to approve the payment of a single tier final dividend of 2.0 sen per ordinary share for the financial year ended 31 March 2025, if approved in this meeting, will be paid on 23 October 2025 to all members whose names appear on the record of depositors at the close of business on 3 October 2025.

- 5.2 This motion was put to vote by way of poll. The result of the poll was tabulated and displayed on the screen as follows:

Ordinary Resolution	For		Against	
	No. of shares	%	No. of shares	%
4	118,764,270	99.9954	5,505	0.0046

- 5.3 As the requisite majority votes have been obtained, the Chairman declared that the Ordinary Resolution 4 for the payment of a single tier final dividend of 2.0 sen per ordinary share for the financial year ended 31 March 2025, be and is hereby approved.

6. Ordinary Resolution 5

To re-appoint Messrs. BDO PLT as Auditors of the Company until the conclusion of the next AGM and to authorise the Directors to fix their remuneration.

- 6.1 The Chairman informed that Ordinary Resolution 5 was to appoint Messrs. BDO PLT as Auditors of the Company until the conclusion of the next AGM and to authorise the Directors to fix their remuneration.
- 6.2 This motion was put to vote by way of poll. The result of the poll was tabulated and displayed on the screen as follows:

Ordinary Resolution	For		Against	
	No. of shares	%	No. of shares	%
5	118,765,170	99.9995	605	0.0005

- 6.3 As the requisite majority votes have been obtained for Ordinary Resolution 5, the Chairman declared that the appointment of Messrs. BDO PLT as Auditors of the Company until the conclusion of the next AGM and to authorise the Directors to fix their remuneration, be and is hereby approved.

Special Business

7. Ordinary Resolution 6

Authority to Issue Shares pursuant to the Companies Act 2016 and Waiver of Pre-Emptive Rights.

- 7.1 The Chairman informed that Ordinary Resolution 6 in respect of authority to issue shares pursuant to the Companies Act 2016 ("Act") and waiver of pre-emptive rights was primarily to give flexibility to the Board of Directors to issue and allot shares up to 10% of the total number of issued shares of the Company at any time in their absolute direction without convening a general meeting. The waiver of pre-emptive rights will allow the Directors of the Company to issue new ordinary shares of the Company which rank equally to existing issued shares of the Company, to any person without having to offer the new shares to all existing shareholders of the Company prior to issuance of new shares in the Company under the general mandate granted by the shareholders of the Company.

- 7.2 This motion was put to vote by way of poll. The result of the poll was tabulated and displayed on the screen as follows:

Ordinary Resolution	For		Against	
	No. of shares	%	No. of shares	%
6	103,948,768	90.6171	10,763,305	9.3829

- 7.3 As the requisite majority votes have been obtained for Ordinary Resolution 6, the Chairman declared that the authority to issue shares pursuant to the Act and waiver of pre-emptive rights be hereby approved.

The meeting **RESOLVED**:

THAT subject always to the Companies Act 2016 (the “Act”), the Constitution of the Company, and the approvals from Bursa Malaysia Securities Berhad (“Bursa Securities”) and any relevant governmental/regulatory authority, the Directors of the Company be and are hereby empowered, pursuant to the Act, to issue and allot shares in the Company, at any time to such persons and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, provided that the aggregate number of shares issued pursuant to this resolution does not exceed ten per centum (10%) of the total number of issued shares of the Company for the time being;

THAT pursuant to Section 85 of the Act to be read together with Clause 56 of the Constitution of the Company, that approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares ranking equally to the existing issued shares arising from any issuance of new shares pursuant to this mandate.

AND THAT the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Securities;

AND FURTHER THAT such authority shall commence immediately upon the passing of this resolution and continue to be in force until the conclusion of the next Annual General Meeting of the Company.

8. Ordinary Resolution 7 Proposed Renewal of Share Buy-Back Authority

- 8.1 The meeting was informed that Ordinary Resolution 7 was to seek the shareholders’ approval on the Proposed Renewal of Share Buy-Back Authority to allow the Directors to exercise the power of the Company to purchase its own shares of up to 10% of the total number of issued shares of the Company with effect from the date of passing of the resolution until the conclusion of the next AGM or if earlier revoked or varied by the shareholders in a general meeting. The details of the Proposed Renewal of Share Buy-Back as stated in the Share Buy-Back Statement dated 31 July 2025.

- 8.2 As no question was raised, this motion was put to vote by way of poll. The result of the poll was tabulated and displayed on the screen as follows:

Ordinary Resolution	For		Against	
	No. of shares	%	No. of shares	%
7	108,015,270	90.9447	10,755,005	9.0553

- 8.3 As the requisite majority votes have been obtained for Ordinary Resolution 7, the Chairman declared that the Proposed Renewal of Share Buy-Back Authority be hereby approved.

The meeting **RESOLVED**:

THAT subject to the Companies Act 2016 (the "Act"), the Constitution of Company, Bursa Malaysia Securities Berhad ("Bursa Securities") Main Market Listing Requirements ("MMLR") and the approvals of all relevant governmental and/or regulatory authorities (if any), the Company be and is hereby authorised to purchase such number of ordinary shares in the Company ("Proposed Share Buy-Back") as may be determined by the Board of Directors ("Board") from time to time through Bursa Securities upon such terms and conditions as the Board may deem fit and expedient in the best interest of the Company provided that:

- a) the aggregate number of ordinary shares to be purchased pursuant to this resolution shall not exceed ten per centum (10%) of the total number of issued shares of the Company; and
- b) the maximum amount of funds to be utilised for the purpose of the Proposed Share Buy-Back shall not exceed the aggregate retained profits of the Company based on its Audited Financial Statements for the financial year ended 31 March 2025 of RM84,429,371;

THAT at the discretion of the Board, the shares of the Company to be purchased are proposed to be cancelled and/or retained as treasury shares and/or distributed as dividends and/or resold on Bursa Securities and/or transferred the shares for the purposes of or under an employees' share scheme in the manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and Bursa Securities MMLR and any other relevant authorities for the time being in force;

THAT such authority shall commence immediately upon the passing of this resolution until:

- (i) the conclusion of the next Annual General Meeting of the Company following this general meeting at which such resolution was passed at which time it will lapse unless by an ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions; or
 - (ii) the expiration of the period within which the next Annual General Meeting of the Company after that date is required by law to be held; or
 - (iii) the authority is revoked or varied by ordinary resolution passed by the shareholders of the Company in general meeting;
- whichever occurs first.

AND THAT the Board be and is hereby authorised to take such steps to give full effect to the Proposed Share Buy-Back with full power to assent to any condition, modification, variation

Minutes of the 31st AGM held on 30 September 2025 (cont'd)

and/or amendment as may be imposed by the relevant authorities and/or to do all such acts and things as the Board may deem fit and expedient in the best interest of the Company.

9. Other business to transaction of which due notice shall have been given

- 9.1 The meeting noted that no notice of any other business for transacting at this AGM had been received by the Company.

Conclusion

Upon completed the deliberation of all Agendas of the meeting, the Chairman concluded the 31st AGM and thanked all those present for their participation.

The meeting ended at 10.41 am with a vote of thanks to the Chair.

Confirmed as a correct record,

(Signed)
Chairman
Dato' Lim Soon Huat

Appendix A

ANSWERS TO QUESTIONS POSTED BY THE PERMODALAN NASIONAL BERHAD (“PNB”) AT THE 31st AGM OF ASIA FILE CORPORATION BHD.

STRATEGIC QUESTIONS

Question 1:

To disclose the Total Shareholders’ Returns (TSR) of Asia File Corporation Berhad for the past 1, 3, and 5 years up to the end of the financial year ended 2025. What would the Board attribute the performance to?

AFC’s response:

Based on share price performance and dividends declared, Asia File’s TSR as follows:

Year	Cumulative TSR performance (%)
1-year (FY2025)	-32.75%
3-year (FY2023 - FY2025)	-16.50%
5-year (FY2021 - FY2025)	+7.23%

The movements in TSR over these years reflected external market conditions, including fluctuations in global demand, supply chain disruptions, and post-pandemic economic developments, which significantly influenced investor sentiment and share price performance.

Notwithstanding these external factors, the Board attributes the performance to the Group’s prudent and careful management of costs, as well as its ongoing efforts to serve and support customers in safeguarding market share. In addition, dividend payouts have contributed to TSR by cushioning volatility in share price performance.

The Board remains committed to enhancing long-term shareholder value through operational efficiency, product diversification, and disciplined investments to strengthen resilience.

Question 2:

The Board’s views on what are the one or two key critical drivers of TSR for the Company. Would this be return on equity, EPS growth or any other metric? If so, what was the performance of these metrics for the past 1, 3 and 5 years?

AFC’s response:

The Board is of the view that Earnings per Share (EPS) has been one of the critical driver of TSR, as it reflects the Group’s ability to generate sustainable profits attributable to shareholders.

Based on the Group's performance up to the end of the financial year ended 2025:

Year	EPS Performance (sen)	
	Basic (sen) ¹	Normalised (sen) ²
1-year (FY2025)	-22.53sen	+13.56 sen
3-year (FY2023 - FY2025)	Declined from 16.24sen to -22.53sen	Declined from 20.69sen to 13.56sen
5-year (FY2021 - FY2025)	Declined from 23.94sen to -22.53sen	Increased from 12.51sen to 13.56sen

Note:

- 1 Basic EPS is calculated based on (loss)/profit for the financial year attributable to owners of the parent
- 2 Normalised EPS is calculated based on (loss)/profit for the financial year attributable to owners of the parent, exclude impairment losses and share of loss of an associate

The downturn recorded in FY2025 was mainly attributable to impairment losses of RM55.76 million and the share of loss of an associate amounting to RM15.79 million.

Despite these impairment effects and share of loss of an associate, the Group's core operations remain stable and its underlying operating performance continued to demonstrate the resilience of its business fundamentals.

Question 3:

What are the strategic initiatives that are being put in place by the Company to improve these key drivers and enhance TSR for the next three years?

AFC's response:

The Group remains committed to strengthening its fundamentals and delivering sustainable shareholder value. In line with this, the Group has been proactive in diversifying its business portfolio by venturing into new manufacturing segments, including Industrial, Consumer and Food Ware products. In December 2021, the Group further expanded its revenue base through the acquisition of a consumer ware manufacturing and distribution company.

In recent months, since May 2025, sales across all business segments have softened due to weaker consumer sentiment, prompting the Group to moderate its pace of investment into new businesses. Nevertheless, the Group continues to maintain healthy cash reserves to support growth opportunities, while exercising discipline in capital allocation and focusing on investments that can deliver sustainable long-term earnings.

Through these initiatives, the Group aims to drive earnings recovery, reinforce resilience against external challenges, and ultimately enhance TSR.

OTHER QUESTIONS

Question 4:

Given the declining relevance of filing products, what is management's long-term vision for the Group's revenue mix by 2030? Specifically, what level of contribution do you expect from new segments such as foodware and consumerware, and how quickly can this diversification plan be executed to offset the structural decline in filing products?

AFC's response:

The Management is mindful of the structural decline in filing products as digitalization accelerates and has therefore placed strong emphasis on expanding the Industrial, Consumer and Food Ware products as key growth drivers.

The Group's long-term vision is to gradually broaden its product portfolio by actively exploring opportunities to introduce new product categories within the Industrial, Consumer and Food Ware division, thereby reducing reliance on filing products. While the newly established division is still in its early stages of development, their growth is expected to follow a pattern similar to the traditional filing business, which experienced organic growth in its initial years. This is a gradual process that will take time.

Nonetheless, given the recent market softness, the Group has moderated its investment plans in new businesses. The Group is carefully exploring acquisition of fully grown established businesses to expedite the diversification process.

This dual approach, which is growing Industrial, Consumer and Food Ware division organically while considering strategic acquisitions is expected to support a more balanced and sustainable revenue mix in the near future.

Question 5:

Recurring impairments from Muda Holdings continue to erode earnings. Has the Board considered divesting this associate stake? Would it not be more prudent to exit this investment rather than continue absorbing impairment losses that weaken profitability and investor confidence?

AFC's response:

The Group's investment in Muda Holdings Berhad represents a significant stake, and divesting such a substantial investment is challenging. Muda Holdings Berhad is currently experiencing increased competition, particularly the entry of numerous foreign mills and converters into the Malaysian market, which has placed pressure on its sales and profitability. The Group will continue to monitor the performance of this investment closely.

Appendix B

ANSWERS TO QUESTIONS POSTED BY THE MINORITY SHAREHOLDERS WATCH GROUP (“MSWG”) AT THE 31st AGM OF ASIA FILE CORPORATION BHD.

OPERATIONAL & FINANCIAL MATTERS

Question 1:

The filing division posted total revenue of RM221.2 million in FY2025, reflecting a 10.5% decline from RM247.2 million in FY2024. (page 5 of AR 2025)

Question 1(a):

a) How much was the decline in sales volume for the filing division in FY2025?

AFC’s response:

The decline in revenue for filing division in FY2025 was mainly attributable to lower sales volume, reflecting softer market demand during the year. This was a key factor contributing to the overall decrease in the division’s revenue.

Question 1(b):

b) Did the Group implement any selling price adjustments in FY2025? If so, what was the quantum of the increase or decrease?

AFC’s response:

The Group has made selective selling price adjustments in FY2025, in response to market conditions and cost fluctuations. However, the overall pricing strategy remained cautious due to competitive pressures in the market.

Question 1(c):

c) What is management’s view on the structural demand outlook for physical filing products in its key markets over the next 3 to 5 years?

AFC’s response:

The management is mindful of the structural decline in demand for filing products across key markets. In response, the Group has placed strong emphasis on expanding the Industrial, Consumer and Food Ware segment as key growth drivers.

To reduce reliance on filing products, the Group has been actively broadening its product portfolio and introducing new product categories within the Industrial, Consumer and Food Ware division, aligning with evolving consumer trends and market needs.

CORPORATE GOVERNANCE MATTERS

Question 2:

The Group’s Executive Chairman (EC), Dato’ Lim Soon Huat, received total remuneration of RM3.81 million in FY2025, representing a 10.2% increase from RM3.46 million in FY2024.

Question 2(a):

- a) Can the Chairperson of the Remuneration Committee explain the rationale behind the 10.2% increase in the EC's compensation despite the Group's poor financial performance and lower dividend payout in FY2025?

AFC's response:

The Executive Chairman's (EC) compensation reflects the scope of responsibilities undertaken and long-term value contributed to the Group.

During the year, significant effort was dedicated to driving the Group's diversification strategy. Under the EC's leadership, the Group added new product lines such as packaging film, vertical storage box and trolleys within the Industrial, Consumer and Food Ware segments, as part of the broader initiative to reduce reliance on traditional filing products.

Despite a challenging operating environment, the Group continued to deliver positive operating profit. The loss before tax was mainly attributable to the impairment losses and share of loss of an associate. Therefore, the EC's compensation remains appropriate, taking into account the leadership demonstrated in navigating operational challenges, introducing new products, and overseeing transformation efforts aligned with the Group's long-term interests.

Question 2(b):

- b) What specific performance metrics were used to determine the CEO's remuneration?

AFC's response:

The CEO's remuneration is determined based on a balanced set of performance metrics which include the Group's overall performance, operational efficiency, particularly diversification efforts, as well as leadership effectiveness in managing risks and driving long-term value creation. These factors are assessed to ensure alignment with shareholders' interests.

Question 3:

AFC has departed from Practice 1.3 of the MCGG which advocates for the separation of the positions of the Chairman and CEO to promote accountability and facilitate the division of responsibilities between them.

The Chairman is responsible for leading the Board in overseeing the management team, including decisions related to the appointment, remuneration and replacement of the CEO. The CEO, in contrast, focuses on managing the business and the company's day-to-day operations.

Separating the roles of Chairman and CEO enhances the Board's independence from management, thereby strengthening its ability to provide effective oversight.

Given that the same individual currently holds both positions, how does the Board ensure independent and effective oversight of the CEO? Has the Board considered implementing a succession plan or establishing a transition timeline to eventually separate the roles of Chairman and CEO?

AFC's response:

The current Board composition, with $\frac{3}{4}$ majority being Independent Directors, provides a strong system of check and balance mechanism. The majority of Independent Directors also serve on the boards of other public listed companies. The Board could rely on their extensive experience and knowledge to ensure that there is independence of judgement.

Furthermore, during the decision-making process, all proposals are thoroughly deliberated and considered, with decisions made collectively based on the majority view of the Board, ensuring that no single Board member can dominate the process.

The Board has noted the recommendation for the positions of Chairman and CEO to be held by different individuals. However, the Board is of the view that the current structure best serves the interest of the Group.

SUSTAINABILITY MATTERS

Question 4:

Management has set a target to achieve net carbon neutrality by 2050 for its paper mill plant located in the United Kingdom. Efforts are currently underway at the paper mill to meet this goal. (page 42 of AR 2025)

Question 4(a):

- a) What specific initiatives are currently being implemented at the paper mill to progress toward carbon neutrality?

AFC's response:

The UK paper mill has implemented a number of initiatives to reduce its carbon footprint and support the transition toward carbon neutrality.

As part of our commitment to renewable energy, we have installed solar panels on-site. We are also using water recycling systems to significantly reduce water usage and the energy required for its treatment. Other initiatives includes upgrading of electrical infrastructure such as utilizing high-efficiency motors, compressors fitted with inverters and installation of LED lighting across the site.

Together, these initiatives represent a meaningful step forward in our decarbonisation efforts and align with industry best practices for sustainable manufacturing.

Question 4(b):

- b) Has the Group set interim carbon reduction targets (e.g. for 2030) to ensure accountability and track progress over time? If so, how do the current efforts align with those targets?

AFC's response:

The Group's carbon neutrality commitment is anchored in the 2050 target, and initiatives at the UK paper mill such as energy efficiency enhancements, renewable energy transition, low-carbon technology adoption, as well as efforts to reduce freshwater usage and improve water efficiency in the production process, are providing a clear pathway for measurable progress.

Appendix C

ANSWERS TO QUESTIONS RAISED AT THE 31st AGM OF ASIA FILE CORPORATION BHD.

Question:

Given the growth initiatives in the consumer ware and food segments in response to the decline in filing products, why has the increase in revenue not translated into higher segment profit? Specifically, what are the margin differences and the challenges in growing this segment?

The Chairman's response:

The Company's consumer ware products are design-driven with patented features, supporting healthy margins. However, due to the recent market slowdown, growth in the consumer and foodware segment is expected to follow a pattern similar to the filing business, which experienced gradual organic growth in its early stage. This process will take time and requires continuous innovation in new product development.

Questions:

- a) What is management's view on the business prospects and performance of Muda Holdings Berhad?

The Chairman's response:

Muda Holdings Berhad faces intense competition from the entry of numerous foreign mills into the local market, which pressurised its sales and profitability. The Group will continue to monitor the performance of Muda Holdings Berhad.

- b) Does the Company intend to retain its stake in Muda Holdings Berhad?

The Chairman's response:

Given the substantial investment in Muda Holdings Berhad, divesting such a significant stake presents considerable challenges.

- c) Are there any further impairment losses is expected?

The Chairman's response:

The Company notes that Muda Holdings Berhad is anticipated to continue facing challenges. Any potential impairment will be assessed in compliance with the relevant accounting standards.

- d) What is the current export contribution of consumer ware products?

The Chairman's response:

The Company prioritises strengthening its consumer ware products in Malaysian market, ensuring positive market acceptance and integrating consumer feedback before expanding overseas.

The segment currently contributes approximately 20% of total sales and continues to grow, However, its contribution to overall performance is expected to grow progressively, with a more significant impact anticipated over the longer term.